

GROUP STRUCTURE

AT 31 MARCH 2009

REMGRO LIMITED

ASSOCIATED COMPANIES AND OTHER

FINANCIAL SERVICES

| | |
|----------------|-------|
| + RMB Holdings | 25.0% |
| + FirstRand | 9.2% |

INDUSTRIAL INTERESTS

| | |
|----------------------------------|-------|
| + Air Products South Africa | 50.0% |
| + Distell | 29.2% |
| + Dorbyl | 41.4% |
| + Kagiso Trust Investments | 42.5% |
| + Medi-Clinic | 45.9% |
| + Nampak | 13.3% |
| + PGSI | 29.1% |
| + Total South Africa | 24.9% |
| + Unilever South Africa Holdings | 25.8% |

MINING INTERESTS

| | |
|-------------|-------|
| + Trans Hex | 28.5% |
| + Implats | 4.4% |

OTHER INTERESTS

| | |
|---------------------|-------|
| + Business Partners | 21.5% |
| + Xicom | 44.4% |

SUBSIDIARY COMPANIES

INDUSTRIAL INTERESTS

| | |
|-------------|--------|
| + Tsb Sugar | 100.0% |
| + Wispeco | 100.0% |
| + Rainbow | 73.7% |

CORPORATE AND OTHER INTERESTS

| | |
|---------------------------------|--------|
| + Remgro Finance Corporation | 100.0% |
| + M&I Group Services | 100.0% |
| + Remgro International – Jersey | 100.0% |

Percentages represent the direct interests held.
Annexures A and B provide further information of subsidiary companies and investments.

GROUP STRUCTURE

INFORMATION ON THE COMPANIES IN WHICH INVESTMENTS ARE HELD

ASSOCIATED COMPANIES AND OTHER

FINANCIAL SERVICES



EFFECTIVE INTEREST: 25.0%

- Listed on the JSE Limited.
- Chief Operating Officer: P Cooper
- RMBH's interests are:
 - FirstRand Limited (33%)
 - RMB Structured Insurance Limited (80%)
 - OUTsurace Limited (62%)
 - Discovery Holdings Limited (27%)
- Market capitalisation at 31 March 2009: R24 908 million
- Website: www.rmbh.co.za



EFFECTIVE INTEREST: 9.2%

(excluding indirect interest held through RMB Holdings)

- Listed on the JSE Limited.
- Chief Executive Officer: P K Harris
- The FirstRand group of companies is involved in financial services activities, including retail, corporate, investment and merchant banking, short-term insurance, life insurance, employee benefits and asset management.
- The banking and insurance activities are represented by the wholly owned subsidiaries FirstRand Bank Holdings Limited and Momentum Group Limited respectively.
- Market capitalisation at 31 March 2009: R67 994 million
- Website: www.firstrand.co.za

MINING INTERESTS



EFFECTIVE INTEREST: 28.5%

- Listed on the JSE Limited.
- Chief Executive Officer: L Delpont
- Exploration for, and mining and marketing of land and marine diamonds.
- Market capitalisation at 31 March 2009: R154 million
- Website: www.transhex.co.za



EFFECTIVE INTEREST: 4.4%

- Listed on the JSE Limited.
- Chief Executive Officer: D H Brown
- Implats is a fully integrated mining and metallurgical organisation, which markets refined platinum group metals for global markets and is one of the world's largest platinum recyclers.
- Market capitalisation at 31 March 2009: R99 947 million
- Website: www.implats.co.za

GROUP STRUCTURE

INFORMATION ON THE COMPANIES IN WHICH INVESTMENTS ARE HELD

ASSOCIATED COMPANIES AND OTHER

INDUSTRIAL INTERESTS



EFFECTIVE INTEREST: 50.0%

- Unlisted
- Chief Executive Officer: M Hellyar
- Air Products SA produces oxygen, nitrogen, argon, hydrogen and carbon dioxide for sale in gaseous form by pipeline under long-term contracts to major industrial users, as well as the distribution of industrial gases and chemicals for sale, together with ancillary equipment, to the merchant market.
- The other 50% of the ordinary shares is held by Air Products and Chemicals Incorporated, a USA company.
- Website: www.airproducts.co.za



EFFECTIVE INTEREST: 29.2%

- Listed on the JSE Limited.
- Managing Director: J J Scannell
- Distell produces and markets fine wines, spirits and flavoured alcoholic beverages, in South Africa with an increasing international profile.
- Interest is represented by a 50% shareholding in Remgro-KWV Investments Limited, which held a 58.4% share in Distell at 31 March 2009.
- Market capitalisation at 31 March 2009: R10 459 million
- Website: www.distell.co.za



EFFECTIVE INTEREST: 13.3%

- Listed on the JSE Limited.
- Chief Executive Officer: A B Marshall
- Nampak is Africa's largest and most diversified packaging manufacturer, with operations in the United Kingdom and Europe. It produces a wide variety of packaging products from metals, paper, plastic and glass and is the largest manufacturer and distributor of tissue paper products in South Africa.
- Market capitalisation at 31 March 2009: R8 293 million
- Website: www.nampak.com



EFFECTIVE INTEREST: 45.9%

- Listed on the JSE Limited.
- Chief Executive Officer: L J Alberts
- Medi-Clinic's business consists of the provision of comprehensive, high-quality hospital services on a cost-effective basis in Southern Africa, the United Arab Emirates and Switzerland.
- Market capitalisation at 31 March 2009: R12 750 million
- Website: www.mediclinic.co.za



EFFECTIVE INTEREST: 42.5%

- Unlisted
- Chief Executive Officer: J Njeke
- Kagiso Trust Investments ("Kagiso") is an established black economic controlled company with a focus on investment banking services, media and strategic investments. Kagiso has an investment portfolio and strategy that is complementary to that of Remgro.
- Website: www.kagiso.com



EFFECTIVE INTEREST: 25.8%

- Unlisted
- Chief Executive Officer: Mrs G A Klintworth
- The Unilever venture manufactures and markets an extensive range of food and home and personal care products, while enjoying market leadership in most of its major categories. Well-known brands include *Robertsons, Rama, Flora, Lipton, Joko, Mrs Ball's, Sunlight, Omo, Surf, Vaseline* and *Lux*.
- Website: www.unilever.co.za



EFFECTIVE INTEREST: 41.4%

- Listed on the JSE Limited.
- Chief Executive Officer: R F Röhrs
- Dorbyl is an industrial group in the automotive engineering industry. The company specialises in the production and assembly of a wide range of vehicle components.
- Market capitalisation at 31 March 2009: R119 million
- Website: www.dorbyl.co.za



EFFECTIVE INTEREST: 24.9%

- Unlisted
- Chief Executive Officer: J Roy re
- Subsidiary of Total (France). Total South Africa's business is the refining and marketing of petroleum and petroleum products in South Africa. It distributes to neighbouring NBS countries. It has a 36% interest in National Petroleum Refiners of S.A. (Pty) Limited (Natref).
- Website: www.total.co.za



EFFECTIVE INTEREST: 29.1%

- Unlisted
- Chief Executive Officer: S Jennings
- PGSI holds an interest of 100% in PG Group.
- The PG Group is South Africa's leading integrated glass business that manufactures, distributes and installs high-performance automotive and building glass products.
- Website: www.pggroup.co.za

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INFORMATION ON THE COMPANIES IN WHICH INVESTMENTS ARE HELD

ASSOCIATED COMPANIES AND OTHER

SUBSIDIARY COMPANIES

OTHER INTERESTS



EFFECTIVE INTEREST: 21.5%

- Unlisted
- Chief Executive Officer: N Martin
- Business Partners is a specialist investment company providing customised and integrated investments, mentorship and property management services for small and medium enterprises in South Africa.
- Website: www.businesspartners.co.za



EFFECTIVE INTEREST: 44.4%

- Unlisted
- Chief Executive Officer: T Richardson
- Xicom is a recently established USA company that specialises in the deployment and operation of wireless broadband networks.
- Website: www.xicom.com

INDUSTRIAL INTERESTS



EFFECTIVE INTEREST: 100.0%

- Unlisted
- Chief Executive Officer: J du Plessis
- Tsb Sugar is involved in cane growing and the production, transport and marketing of sugar and animal feed. Citrus is also grown on the company's estates.
- Website: www.tsb.co.za



EFFECTIVE INTEREST: 100.0%

- Unlisted
- Managing Director: H Rolfes
- Wispeco's main business is the extrusion of aluminium profiles used mainly in the building, engineering and durable goods sectors.
- Website: www.wispeco.co.za



EFFECTIVE INTEREST: 73.7%

- Listed on the JSE Limited.
- Chief Executive Officer: M Dally
- Rainbow is the holding company of one principal operating subsidiary, which is a vertically integrated chicken producer.
- Market capitalisation at 31 March 2009: R5 292 million
- Website: www.rainbowchicken.co.za

CORPORATE AND OTHER INTERESTS

REMGRO FINANCE CORPORATION LIMITED, M&I GROUP SERVICES LIMITED and REMGRO INTERNATIONAL LIMITED – JERSEY

EFFECTIVE INTEREST: 100.0%

- Unlisted companies
- Responsible for Remgro's central treasury function as well as management and support services.