

GROUP STRUCTURE

AT 31 MARCH 2008



ASSOCIATED COMPANIES AND OTHER

TOBACCO INTERESTS

- ✦ British American Tobacco 10.6%

FINANCIAL SERVICES

- ✦ RMB Holdings 25.0%
- ✦ FirstRand 9.3%

INDUSTRIAL INTERESTS

- ✦ Air Products SA 50.0%
- ✦ Distell 29.4%
- ✦ Dorbyl 41.4%
- ✦ Kagiso Trust Investments 41.8%
- ✦ Medi-Clinic 45.9%
- ✦ Nampak 13.3%
- ✦ PGSI 28.5%
- ✦ Total South Africa 24.9%
- ✦ Unilever South Africa Holdings 25.8%

MINING INTERESTS

- ✦ Trans Hex 28.5%
- ✦ Implats 4.4%

OTHER INTERESTS

- ✦ Business Partners 21.1%
- ✦ Xiocom 44.4%

SUBSIDIARY COMPANIES

INDUSTRIAL INTERESTS

- ✦ Tsb Sugar 100.0%
- ✦ Wispeco 100.0%
- ✦ Rainbow 74.0%

CORPORATE AND OTHER INTERESTS

- ✦ Remgro Finance Corporation 100.0%
- ✦ M&I Group Services 100.0%
- ✦ Remgro Investments – Jersey 100.0%

Percentages represent the direct interests held.

Annexures A and B provide further information of subsidiary companies and investments.

GROUP STRUCTURE

INFORMATION ON THE COMPANIES IN WHICH INVESTMENTS ARE HELD

ASSOCIATED COMPANIES AND OTHER

TOBACCO INTERESTS



EFFECTIVE INTEREST: 10.6%

- Listed on the London Stock Exchange.
- Chief Executive Officer: P Adams
- Produces high-quality tobacco products for a diverse, worldwide market. The company is involved from the planting and growing of tobacco crops to the marketing of the products.
- Interest is represented by a one-third shareholding in the ordinary shares and a 100% shareholding in the "2005" participating securities of R&R Holdings SA (R&R). The other two-thirds shareholding in R&R is held by Compagnie Financière Richemont SA.
- R&R holds a 30% share in BAT.
- Market capitalisation at 31 March 2008: £38 126 million
- Website: www.bat.com

FINANCIAL SERVICES



EFFECTIVE INTEREST: 25.0%

- Listed on the JSE Limited.
- Chief Operating Officer: P Cooper
- RMBH's interests are:
 - FirstRand Limited (33%)
 - RMB Structured Insurance Limited (81%)
 - OUTsurance Limited (62%)
 - Glenrand M.I.B Limited (16%)
 - Discovery Holdings Limited (27%)
- Market capitalisation at 31 March 2008: R29 623 million
- Website: www.rmbh.co.za



EFFECTIVE INTEREST: 9.3%

(excluding indirect interest held through RMB Holdings)

- Listed on the JSE Limited.
- Chief Executive Officer: P K Harris
- The FirstRand group of companies is involved in the financial service activities, including retail, corporate, investment and merchant banking, short-term insurance, life insurance, employee benefits and asset management.
- The banking and insurance activities are represented by the wholly owned subsidiaries FirstRand Bank Holdings Limited and Momentum Group Limited respectively.
- Market capitalisation at 31 March 2008: R90 192 million
- Website: www.firststrand.co.za

MINING INTERESTS



EFFECTIVE INTEREST: 28.5%

- Listed on the JSE Limited.
- Chief Executive Officer: L Delpont
- Exploration for, and mining and marketing of land and marine diamonds.
- Market capitalisation at 31 March 2008: R1 113 million
- Website: www.transhex.co.za



EFFECTIVE INTEREST: 4.4%

- Listed on the JSE Limited.
- Chief Executive Officer: D H Brown
- Implats is a fully integrated mining and metallurgical organisation, which markets refined platinum group metals for global markets and is one of the world's largest platinum recyclers.
- Market capitalisation at 31 March 2008: R197 684 million
- Website: www.implats.co.za

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ASSOCIATED COMPANIES AND OTHER

INDUSTRIAL INTERESTS

 <p>EFFECTIVE INTEREST: 50.0%</p> <ul style="list-style-type: none"> • Unlisted • Chief Executive Officer: M Hellyar • Air Products SA produces oxygen, nitrogen, argon, hydrogen and carbon dioxide for sale in gaseous form by pipeline under long-term contracts to major industrial users, as well as the distribution of industrial gases and chemicals for sale, together with ancillary equipment, to the merchant market. • The other 50% of the ordinary shares is held by Air Products and Chemicals Incorporated, a USA company. • Website: www.airproducts.co.za 	 <p>EFFECTIVE INTEREST: 29.4%</p> <ul style="list-style-type: none"> • Listed on the JSE Limited. • Chief Executive Officer: J J Scannell • Distell produces and markets fine wines, spirits and flavoured alcoholic beverages, in South Africa with an increasing international profile. • Interest is represented by a 50% shareholding in Remgro-KWV Investments Limited, which held a 59% share in Distell at 31 March 2008. • Market capitalisation at 31 March 2008: R10 234 million • Website: www.distell.co.za 	 <p>EFFECTIVE INTEREST: 13.3%</p> <ul style="list-style-type: none"> • Listed on the JSE Limited. • Chief Executive Officer: G E Bortolan • Nampak is Africa's largest and most diversified packaging manufacturer, with operations in the United Kingdom and Europe. It produces a wide variety of packaging products from metals, paper, plastic and glass and is the largest manufacturer and distributor of tissue paper products. • Market capitalisation at 31 March 2008: R10 785 million • Website: www.nampak.com
 <p>EFFECTIVE INTEREST: 45.9%</p> <ul style="list-style-type: none"> • Listed on the JSE Limited. • Chief Executive Officer: L J Alberts • Medi-Clinic's business consists of the provision of comprehensive, high-quality hospital services on a cost-effective basis in Southern Africa, the United Arab Emirates and Switzerland. • Market capitalisation at 31 March 2008: R11 682 million • Website: www.mediclinic.co.za 	 <p>EFFECTIVE INTEREST: 41.8%</p> <ul style="list-style-type: none"> • Unlisted • Chief Executive Officer: J J Njike • Kagiso Trust Investments ("Kagiso") is an established black economic controlled company with a focus on investment banking services, media and strategic investments. Kagiso has an investment portfolio and strategy that is complementary to that of Remgro. • Website: www.kagiso.com 	 <p>EFFECTIVE INTEREST: 25.8%</p> <ul style="list-style-type: none"> • Unlisted • Chief Executive Officer: Mrs G A Klintworth • The Unilever venture manufactures and markets an extensive range of food and home and personal care products, while enjoying market leadership in most of its major categories. Well-known brands include <i>Robertsons, Rama, Flora, Lipton, Joko, Mrs Ball's, Sunlight, Omo, Surf, Vaseline</i> and <i>Lux</i>. • Website: www.unilever.co.za
 <p>EFFECTIVE INTEREST: 41.4%</p> <ul style="list-style-type: none"> • Listed on the JSE Limited. • Chief Executive Officer: R F Röhrs • Dorbyl is an industrial group in the automotive engineering industry. The company specialises in the production and assembly of a wide range of vehicle components. • Market capitalisation at 31 March 2008: R273 million • Website: www.dorbyl.co.za 	 <p>EFFECTIVE INTEREST: 24.9%</p> <ul style="list-style-type: none"> • Unlisted • Chief Executive Officer: J Royére • Subsidiary of Total (France). Total South Africa's business is the refining and marketing of petroleum and petroleum products in South Africa. It distributes to neighbouring NBLs countries. It has a 36% interest in National Petroleum Refiners of S.A. (Pty) Limited (Natref). • Website: www.total.co.za 	 <p>EFFECTIVE INTEREST: 28.5%</p> <ul style="list-style-type: none"> • Unlisted • Chief Executive Officer: S Jennings • PGSI holds an interest of 100% in PG Group. • The PG Group is South Africa's leading integrated glass business that manufactures, distributes and installs high-performance automotive and building glass. • Website: www.pggroup.co.za

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ASSOCIATED COMPANIES AND OTHER

SUBSIDIARY COMPANIES

OTHER INTERESTS



Business
PARTNERS
Investing in Entrepreneurs

EFFECTIVE INTEREST: 21.1%

- Unlisted
- Chief Executive Officer: J Schwenke
- Business Partners is a specialist investment company providing customised and integrated investments, mentorship and property management services for small and medium enterprises in South Africa.
- Website: www.businesspartners.co.za



XIOM
WIRELESS

EFFECTIVE INTEREST: 44.4%

- Unlisted
- Chief Executive Officer: J D Spence
- Xicom is a newly established USA company that specialises in the deployment and operation of wireless broadband networks.
- Website: www.xicom.com

INDUSTRIAL INTERESTS



Tsb Sugar

EFFECTIVE INTEREST: 100.0%

- Unlisted
- Chief Executive Officer: H Snyman
- Tsb Sugar is involved in cane growing and the production, transport and marketing of sugar and animal feed. Citrus is also grown on the company's estates.
- Website: www.tsb.co.za



WISPECO
Aluminium

EFFECTIVE INTEREST: 100.0%

- Unlisted
- Managing Director: H Rolfes
- Wispeco's main business is the extrusion of aluminium profiles used mainly in the building, engineering and durable goods sectors.
- Website: www.wispeco.co.za



RAINBOW

EFFECTIVE INTEREST: 74.0%

- Listed on the JSE Limited.
- Chief Executive Officer: M Dally
- Rainbow is the holding company of one principal operating subsidiary, which is a vertically integrated chicken producer.
- Market capitalisation at 31 March 2008: R4 234 million
- Website: www.rainbowchicken.co.za

CORPORATE AND OTHER INTERESTS

REMGRU FINANCE CORPORATION
LIMITED, M&I GROUP SERVICES LIMITED
and REMGRU INVESTMENTS LIMITED –
JERSEY

EFFECTIVE INTEREST: 100.0%

- Unlisted companies
- Responsible for Remgro's central treasury function as well as management and support services.